

Understanding Cost Drivers & Enabling Performance Improvement: Implementation of the Healthcare Payments Data Program

Improving Health Care Data Sharing and Exchange – California Association of Health Plans Conference

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Our mission is to expand equitable access to health care for all Californians—ensuring every community has the health workforce they need, safe and reliable health care facilities, and health information that can help make care more effective and affordable.

We have over 40 years of experience supporting informed decisions in health care with data, transparency, and evidence-based analysis.



HCAI Program Areas

- Facilities: monitor the construction, renovation, and seismic safety of California's hospitals and skilled nursing facilities
- Financing: provide loan insurance for non-profit healthcare facilities to develop or expand services
- Workforce: promote a culturally competent and diverse healthcare workforce.
- Affordability: analyze health care cost trends and drivers of spending, enforce health care cost targets, and conduct cost and market impact reviews of proposed health care consolidations
- Data: collect, manage, analyze and report information about
 California's healthcare infrastructure and patient outcomes



HCAI's Healthcare Data Programs

Cost Transparency

Hospital and long-term care financials, Chargemasters, prescription drug costs, and more to support and advance healthcare cost transparency.

EXPLORE THIS TOPIC

Healthcare Utilization

Patient-level administrative data abstracted from individual patient records and facilitylevel utilization data on healthcare services from hospitals and healthcare facilities.

EXPLORE THIS TOPIC

Healthcare Quality

Reports based on healthcare utilization data to support higher quality, more efficient, and cost-effective patient care.

EXPLORE THIS TOPIC

Healthcare Facility Attributes

Summary, license, safety, and construction information about California hospitals and healthcare facilities.

EXPLORE THIS TOPIC

Healthcare Workforce

Information about healthcare professionals and colleges, California shortage areas, and HCAI programs to improve access to care.

EXPLORE THIS TOPIC

Data Resources

Resources that help consumers navigate, use, and interpret HCAI and other related healthcare data.

EXPLORE THIS TOPIC

40 200

Healthcare Payments Data Program



HPD Program Overview

- The HPD will be a large research database of healthcare administrative data
- The HPD will begin with collecting four core file types:
 - Medical claims and encounters
 - 2. Pharmacy claims
 - 3. Member eligibility
 - 4. Provider
- The HPD will begin with collecting data from:
 - 1. Commercial and Medicare Advantage health plans and insurers
 - 2. Department of Health Care Services (Medi-Cal)
 - Centers for Medicare and Medicaid Services (Medicare Fee-For Service)
- HPD uses the NAHDO <u>APCD Common Data Layout</u> for data file formats

The HPD Program will establish:

- Approach to incorporate other data (beyond claims)
- Approach to accept data from voluntary submitters
- A master person index to support longitudinal and population level analysis
- Public information portfolio of public reports
- Procedures for special access to non-public research data
- Long-term funding plan



HPD Program Goals

- 1. Provide **public benefit** for Californians and the state **while protecting individual privacy**.
- 2. Increase **transparency** about health care costs, utilization, quality, and equity.
- 3. Inform **policy decisions** on topics including the provision of quality health care, improving public health, reducing disparities, advancing health coverage, reducing health care costs, and oversight of the health care system and health care companies.
- 4. Support the development of approaches, services and programs that deliver health care that is cost effective, responsive to the needs of Californians, and recognizes the diversity of California and the impacts of social determinants of health.
- 5. Support a sustainable health care system and more equitable access to affordable and quality health care for all.



What is the value proposition for the HPD Program?

Provides a window to California's \$400 billion healthcare spend

- Explore variation in price and out-of-pocket cost by condition, service, or procedures
- Compare payers (e.g. commercial, Medicare, Medi-Cal)
- Identify cost drivers, e.g. prescription drug costs, by setting of care

Allows users to identify and act on opportunities to improve California's healthcare system

- Assess the results of health initiatives, tracking changes in utilization, cost and quality
- Learn from the success of high-performing regions, plans, models of care
- Streamline access to cross-payer health care data across CHHS and other California agencies

Supports healthcare research, including research that directly benefits Californians

- Create one of the largest research databases of its kind, supporting a wide range of projects that align with the HPD's purpose
- Facilitate linkages with other datasets (clinical, economic, environmental, social)



Enormous Potential to Answer Important Questions...

| USE CASE CATEGORY | | EXAMPLE 1 | EXAMPLE 2 |
|-------------------|---|--|---|
| 1 | Cost and Utilization | Utilization, Spending, and Total Cost of Care | Identify and Reduce Low-Value Care |
| 2 | Quality | Quality Comparisons | Quality and Continuity of Care Through Coverage Transitions |
| 3 | Coverage and Access | Coverage Trends by Region and Payer | Regulatory Oversight of Insurance |
| 4 | Population and Public Health | Prevalence, Management, and Cost of Chronic Conditions | Understanding the Opioid Epidemic |
| 5 | California Health System Performance | Report on Statewide System Performance | Effect of Consolidation on Quality and Cost |



. . . with Notable Limitations and Challenges

- Excluded populations and plans not in the data (Self-insured private plans, uninsured, etc.)
- Lag in reporting / timeliness
- Data quality and completeness
- Linkage with other datasets
- Technical challenges of processing massive amounts of data
- Balancing patient privacy, and release of other sensitive data



HPD Timeline



2020

2019 -

Convened Review Committee

Submitted Legislative Report (March 2020)

Additional enabling legislation passed (June 2020)



Rulemaking process

Technology contracting for database infrastructure

Convene Advisory Committee

020 G

Engage data submitters; convene Submitters Group

Partner with DHCS on Medi-Cal data submission



Finalize database infrastructure

Begin data collection

2023

Convene Data Release Committee

022 -

Substantial completion July 2023

First analytic reports



Use and maintenance of the system

2024+

Accept applications for non-public data



HPD Stakeholder Governance: Advisory Committee & Data Release Committee

HCAI

Advisory Committee

- Advises in formulating program policies regarding data collection, management, use, and access
- Provides input on priorities for the public information portfolio
- Provides a forum for stakeholder and public engagement

Data Release Committee

- Advises on criteria, policies, and procedures for access to and release of nonpublic data
- Makes recommendations about applications for nonpublic data
- · Considers whether the use of the data:
 - Is consistent with the goals of the system
 - Provides greater transparency
 - May be used to inform policy decisions
- Advises about privacy and security matters



Thank you for your support, HPD Advisory Committee!































Thank you for your support, partners!













Public Reporting





Public Reporting Principles for HPD

- 1. Protect Patient and Consumer Privacy
- 2. Inform Policy and Practice
- 3. Engage Stakeholders in the Process
- 4. Adopt Methods that Ensure Credibility
- 5. Align with Existing Efforts
- 6. Provide Information to Support User Understanding



Public Reporting Anticipated Topics

Early Topics

- Initial Utilization Statistics
- Initial Cost Reporting
- Chronic Condition Prevalence
- Component Utilization and Cost (e.g., ED, Inpatient)
- Trends in Utilization

Later Topics

- Cost and Utilization Statistics
- Low Value Care
- Costs for Episodes of Care
- Health Disparities
- Chronic Condition Cost
- Prescription Drug Spending
- Primary Care Spending
- Behavioral Health Utilization



Public Reporting Timeline

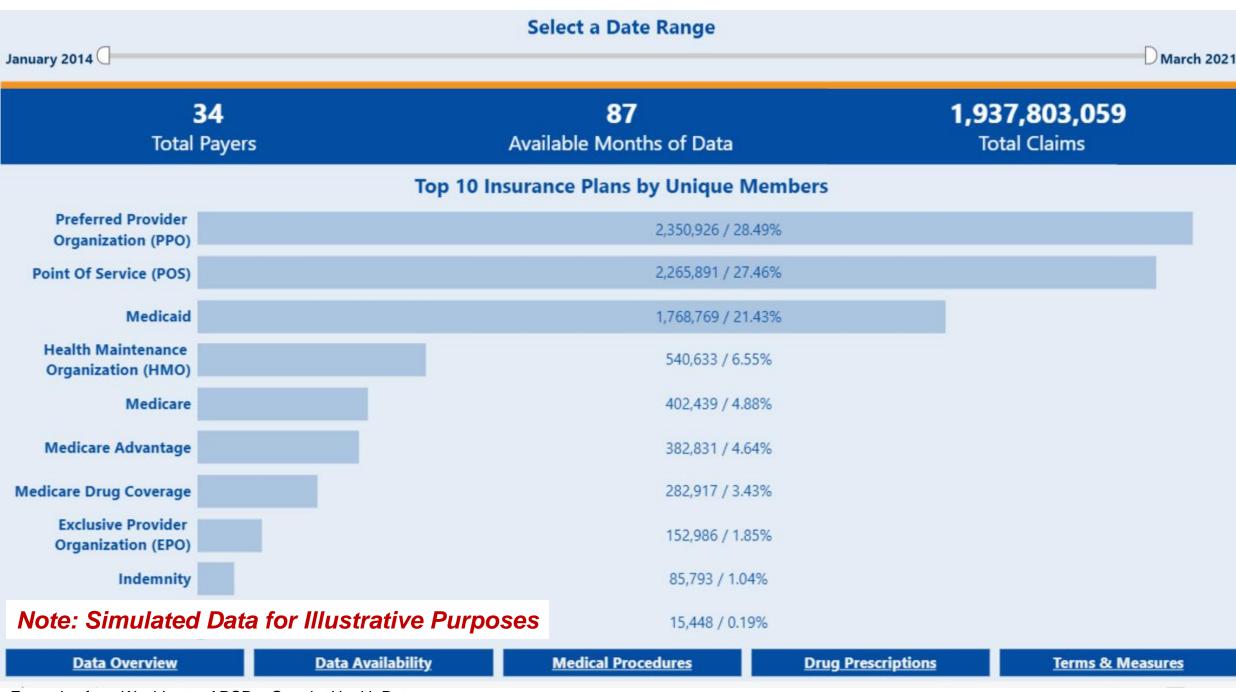
- HPD Snapshot: July 2023
 - Availability of data: individuals, records, member months
 - Summary counts for most frequent services, procedures, prescriptions
- "Measures" Dashboard: Q3 2023
 - Chronic Condition Prevalence (e.g., asthma, diabetes, breast cancer)
 - Utilization (inpatient stay, emergency room visit)
 - By age group, gender, payer type, geography, reporting year
- Pharmaceutical Cost: Q4 2023
 - Starting point for reporting cost



Sample Dashboards

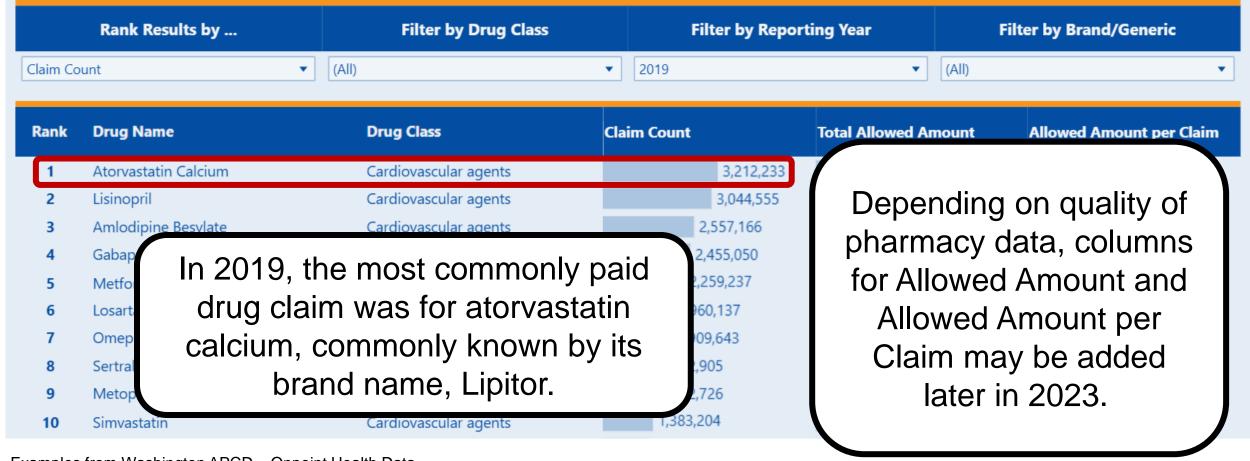
Examples from Washington APCD / from fictional data





Most Common Drug Prescriptions

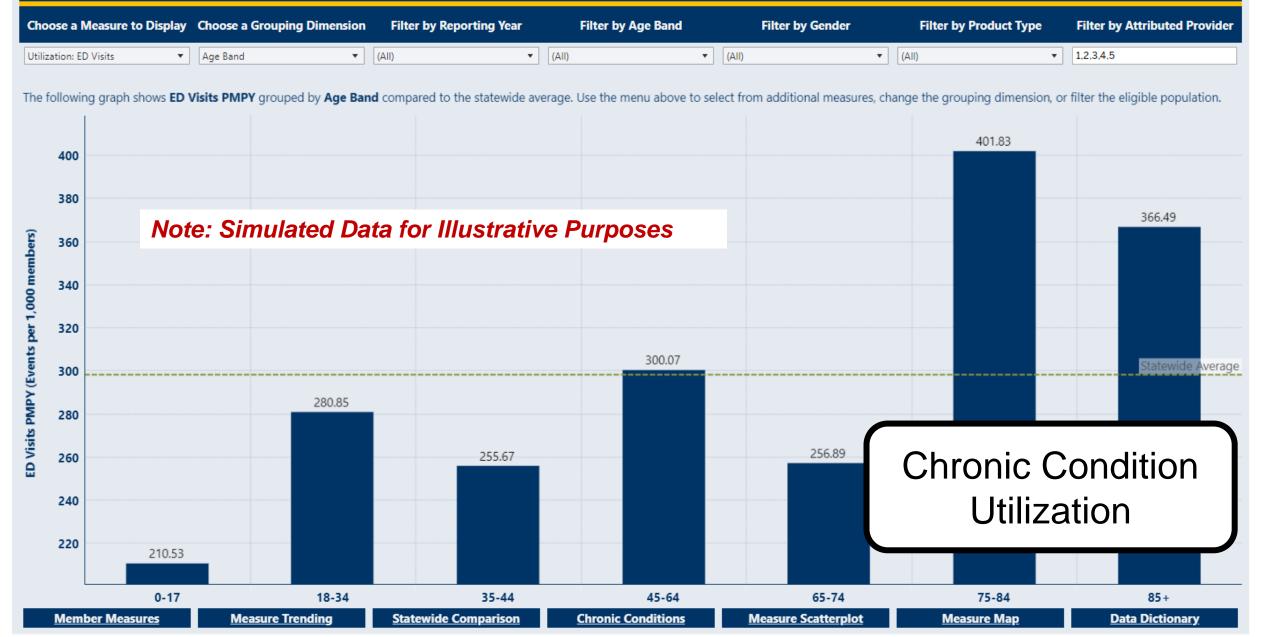
Note: Simulated Data for Illustrative Purposes



Statewide Comparison

This dashboard is intended for demonstration purposes only. All data displayed have been simulated.





Informing HPD's Pathway



Public Reporting – What Comes Next?

- State APCDs have developed an array of public reporting products and visualizations
- HCAI is interested in feedback on which topics and products are of greatest interest for HPD public reporting, and how they might be most useful
- Areas of interest include:
 - Topics
 - Features
 - Use cases
 - Audiences



California Purchasers: Perspectives on High-Value Use Cases

- Data to identify price variation to inform network, benefit design
- Data on excess provision of low-value care
- Benchmarking information for comparative evaluation
- Total cost of care for high-volume procedures
- Assigning a cost to capitated encounters
- Detailed cost data on prescription drugs
- Site of service analysis, incorporating quality outcomes
- Provider-level cost data, comparisons

- Ability to compare against Medicare prices for inpatient claims
- Quality of care at the provider level
- "Value index" to support provider-level comparisons
- Data granularity that supports actionable information, e.g. facility-specific, sub-county geography
- Integrating data on race/ethnicity and language to illuminate disparities, increase health equity



2020 Healthcare Pricing Transparency Report

Service Arthroscopic Knee Surgery

Arthroscopic Knee Surgery



Statewide Median: Statewide Range:

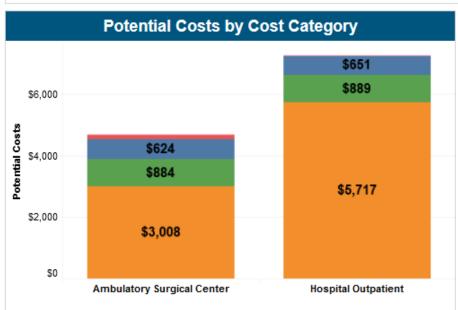
Arthroscopic knee surgery is done with the help of a miniature camera, inserted into a small incision or cut. The doctor can see images from the camera on a monitor and can thread tiny surgical tools through other small incisions. Arthroscopic knee surgery is used to treat and repair knee injuries. It can also be used to relieve some symptoms of arthritis.

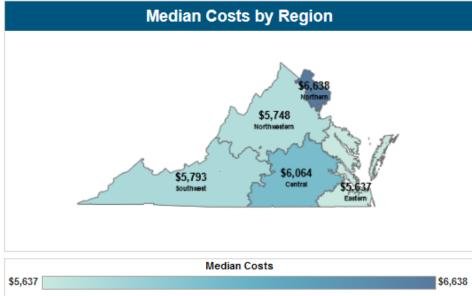
CPT Code(s)- 29881

Drop-down list includes office visits, ER visits, surgical and diagnostic procedures, imaging.

Place of Service Ambulatory Surgical Center Hospital Outpatient \$4,558 \$7,270 (\$3,509 - \$6,126) (\$5,373 - \$9,690)









Source: Healthcare **Pricing Transparency** Report (2020)



Source: Telehealth Services Analysis,

CIVHC (November 2022)

TABLE OF CONTENTS

OVERVIEW

SERVICES DETAIL

DEMOGRAPHICS FOCUS

MENTAL HEALTH FOCUS

TELEHEALTH TRENDS

TELEHEALTH IN COLORADO OVERVIEW



January 2019 January 2022

SELECT A PAYER TYPE:

All Payer Types ▼

1 SELECT A TELEHEALTH TYPE:

Telemedicine & Telehealth

SELECT COST OR UTILIZATION:

Cost

9,496,515

Total Services

\$1,067,520,812

Total Spending

927

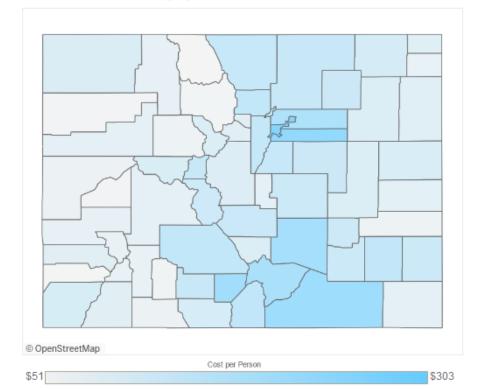
Services per 1,000 People

\$180

Spending per Person per Year

Where do patients receiving telehealth live?

Click on any county to filter by geography.



Why are patients accessing telehealth?

Top Diagnosis Categories by Cost

| Mental Health Conditions | 57% |
|-----------------------------------|-----|
| Endocrine/Nutiritional Conditions | 6% |
| Other | 5% |
| Nervous System Conditions | 5% |

What services are being provided?

Top Service Categories by Cost

| Office or Other Outpatient E&M Services - Established Patient | 33% |
|---|-----|
| Psychiatry Services and Procedures | 33% |
| Other | 13% |
| Telephone Services | 4% |

Who is providing telehealth?

Top Service Provider Types by Cost

| Behavioral Health | 43% |
|-------------------|-----|
| Other | 23% |
| Primary Care | 18% |
| FQHC/RHC | 7% |

Health Equity Analysis



Source: <u>Health Equity Analysis</u>, CIVHC (April 2023)

Health Equity Analysis Income: Percent Below Poverty Line by Utilization: Potentially Preventable ED Visits, Colorado **Measure Definitions** Select SDoH Emergency Department Visit: Potentially Preventable (Per 1,000) Income: Percent Below Pov... ▼ Select Health Care Measure Utilization: Potentially Prev... ▼ Select County Colorado Select Scatterplot Display SDoH Quartiles Race/Ethnicity Hispanic Non-Hispanic Black 70 80 90 Non-Hispanic White Income: Percent Below Poverty Line R = 0.571st Quartile 2nd Quartile 3rd Quartile 4th Quartile Colorado Neighborhood: 9683, Sedgwick County | Rural 命 Income: Percent Below Poverty Line: 19% 68% Utilization: Potentially Preventable ED Visits: 184 Per 1,000 20% 40% 60% 80% Neighborhood *,* Map Legend DOH Me Health Care 20% 40% 60% 80% For the selected SDoH and Health Care Measures, lower values are better

Report Overview | Cost Driver Overview | Category Details | Appendix A





CIVHC Employer Reports

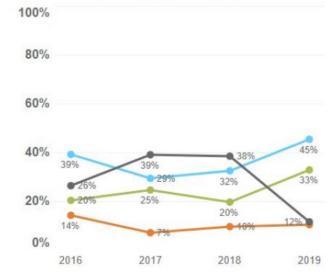
- Reference Based Price Report
- 2. Low Value Care
- Potentially Avoidable ED Visits
- 4. Top 5 Procedure Cost Savings Analysis
- 5. Chronic Condition and Avoidable Complications
- Prescription Drugs and Generic Alternatives Analysis
- 7. Cost Driver Analysis

EMPLOYER SUMMARY

Percent of Spending by Category, 2016-2019

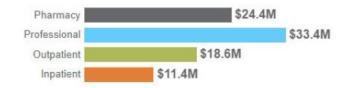


Percent of Spending by Category Over Time



Total Spending by Category, 2016-2019

Hover to see spending over time



Spending per Member per Month, 2016-2019





Discussion Questions

- What input do you have for HCAI in developing HPD public reporting?
 - Visualizations for the website?
 - Tailored reports?

 Considering potential topics and reports, what are your top priorities?



How Can We Partner?

- Visit <u>hcai.ca.gov/hpd</u> to learn more
- Send feedback and ideas: hpd@hcai.ca.gov
- Check out the current HCAI data visualizations from our existing hospitalization and other data: https://doi.org/10.2016/journalizations
- Join the public discussion on HPD: https://doi.org/10.25/https://doi.org/10.25/<a href="https://doi.org/





Thank You! Questions?

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